

② PEST Model (external)

- Political → Taxation (government subsidizes or has taxes on the product?)
↳ political stability
- Economic
 - ↳ GDP, GNP
 - ↳ Inflation
 - ↳ Exchange Rate
 - ↳ Unemployment Rate
 - ↳ standard of living + leisure time
- Socio-Culture
 - ↳ Target social class characteristics
 - ↳ lifestyle
 - ↳ habits
- Technological
 - ↳ R&D used
 - ↳ Internet availability
 - ↳ Telecom infrastructure

③ Porter 5 Forces: (external of Micro) → analyze competition.

- Bargain Power of Suppliers: the presence of Cartel is against customer (cooperation of suppliers together) → causes high power of suppliers.
- Bargain Power of Buyers: knowledgeable, lot of ^{customer} choices, demand low
- Threats of Substitute: presence of more advanced product (mobile, landline)
- Entry Barriers: new entry (knowhow, patent, economies of scale, differentiation)
- Rivalry among competitors: government encourages competition to ensure product availability, inc. customer value, dec price (no monopoly).
- After looking at each factor, define whether inc. or dec. market attractiveness & the majority determines overall market condition.

④ Value Chain Analysis: (internal)

Set of value-added activities starting from raw material till reaching final end product to customers.

* Primary Activities

- ① Inbound logistics: include raw material, people, equipment, finance resources
- ② Operations: process of transferring raw material to end product.
- ③ Outbound logistics: deals with distribution, warehouse, waste product.
- ④ Marketing & Sales: activities done to help market & sell products.
- ⑤ Services: after sales service provided (repair, insurance, customer service)