

## Economies and diseconomies of scale

**Economies of scale** refer to lower average costs of production as a firm operates on a larger scale due to gains in productive efficiency. Average fixed costs decline continuously with larger levels of output.

**Diseconomies of scale** are the cost disadvantages of growth. Unit costs are likely to eventually rise as a firm grows due to a lack of control, coordination and communication.

### Internal economies of scale

- Technical economies: better machinery
- Financial economies: borrow more money
- Managerial economies: allocating business functions
- Specialisation economies: division of labour
- Marketing economies: selling in bulk
- Purchasing economies: buying in bulk
- Risk-bearing: diversified product portfolio

### External economies of scale

- Technological progress
- Improved transportation networks
- Skilled labour
- Regional specialisation: location reputation

### Internal diseconomies of scale

- Lack of control and coordination
- Poorer working relationships
- Slack and procrastination
- Bureaucracy
- Complacency

### External diseconomies of scale

- Too many businesses in one area

## Small versus large organisations

- Market share - a firm's sales revenue as a percentage of the industry's total revenue
- Total revenue - value of a firm's annual sales turnover per time period
- Size of workforce - total number of employees hired

- Profit - value of a firm's profits per time period
- Capital employed - the value of the firm's capital investment for the business to function

Increase in the above = growing firm

### Benefits of being small

- Cost control
- Financial risk
- Government aid
- Local monopoly power
- Personalised services
- Flexibility
- Small market size

### Benefits of being large

- Brand recognition
- Brand reputation
- Value-added services
- Lower price
- Greater choice
- Customer loyalty

### Internal (organic) growth

**Internal growth** occurs when a business grows using its own capabilities and resources to increase the scale of its operations and sales revenue:

- Changing price
- Effective promotion
- Producing improved or better products
- Sell through better placement
- Increased capital expenditure
- Improved training and development

### External (inorganic) growth

**External growth** occurs when a business grows by collaborating with, buying up or merging with another firm:

- Faster way to grow
- Quick way to reduce competition
- Greater market share
- Working with other businesses means sharing of ideas
- External growth can help firms evolve

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