

- 9. Explain the concept of "Risk Retention" in risk management. (5 marks)
- **Answer: Risk retention is the strategy of accepting a risk and its potential consequences without transferring it to an insurer or third party. This can involve setting aside financial reserves to cover potential losses or accepting certain operational risks as part of the business strategy.**
- **Section C: Essay Questions (60 marks)**
- 10. Discuss the importance of enterprise risk management (ERM) in modern businesses. Provide examples of how ERM can benefit organizations. (20 marks)
- **Answer: Enterprise Risk Management (ERM) is crucial for modern businesses as it enables the proactive identification, assessment, and mitigation of risks across the organization. ERM enhances decision-making, improves resource allocation, and ensures the achievement of strategic goals. For example, ERM can help companies avoid catastrophic financial losses, comply with regulations, and seize opportunities, such as entering new markets with calculated risks.**
- 11. Describe the steps involved in the risk management process from (s) identification to risk monitoring and control. (20 marks)
- **Answer: The risk management process constitues several steps, including risk identification, risk assessment, risk response planning, risk monitoring, and control. It starts with identifying and categorizing potential right, the rassessing their probability and impact. Once the ested, risks are prioritized, and response plans are developed, which in the risk avoidates a literation, transfer, or acceptance. Monitoring and control involve regularly reviewing and updating risk management strategies to ensure they remain effective and relevant.**
- 12. Discuss the role of financial derivatives in managing market risk. Provide examples of how derivatives can be used for risk management. (20 marks)
- **Answer: Financial derivatives, such as futures and options, are commonly used to manage market risk. They allow businesses to hedge against adverse price movements in financial instruments, commodities, or currencies. For instance, a company can use futures contracts to hedge against currency fluctuations when conducting international business. Similarly, options can be used to protect against fluctuations in stock prices. These derivatives help companies reduce the uncertainty associated with market risk and protect their financial positions.**

- A process for identifying and assessing new risks.
- A process for monitoring existing risks and the effectiveness of risk management strategies.
- A process for reporting risks and risk management activities to senior management and the board of directors.
- 5. Risk management can help businesses to achieve their strategic goals by:
 - Reducing uncertainty and improving decision-making.
 - Protecting the business from financial losses.
 - o Improving operational efficiency and effectiveness.
 - Enhancing reputation and stakeholder confidence.

Section C:

The challenges of risk management in the global business environment include:

- The increasing complexity and interconnectedness of global supply chains and markets.
- The rapid pace of technological change.
- The growing threat of cyberattacks and other forms of fraud.
- The increasing volatility of political and economic conditions. The lack of harmonized risk management

To overcome these challeng is to be need to adop mprehensive and integrated approach that management that akes into account all of the risks they face, i so I dies of where they climate They also need to be flexible and adaptable, and be prepared to update their risk management strategies on a regular basis.

PAPER#3

Multiple Choice Questions

- 1. Which of the following is NOT a type of risk?
 - o A. Financial risk
 - o B. Operational risk
 - o C. Strategic risk
 - o D. Personal risk
- 2. Which of the following is the first step in the risk management process?
 - o A. Identify risks
 - B. Assess risks

3. Which of the following statisk mitigation strategy?

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- C. Hedging
- o D. All of the above
- 4. Which of the following is a risk transfer strategy?
 - o A. Insurance
 - o B. Captive insurance
 - o C. Hedging
 - o D. All of the above